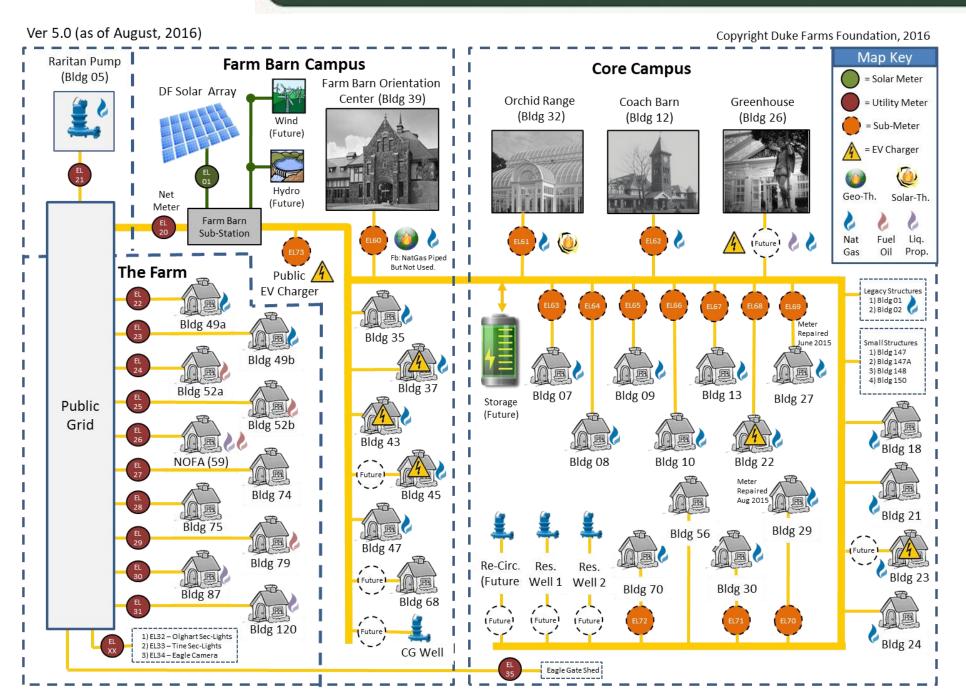


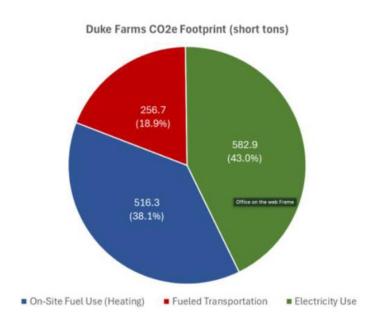


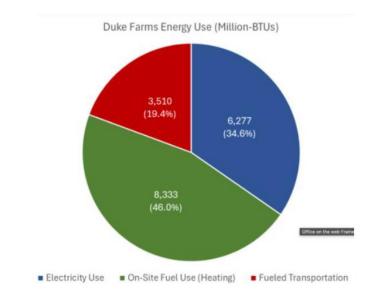


## Establish a Baseline

# Quantify energy use and emissions across all systems









## Clarify Goals

Set phased decarbonization goals from 2025-2040









#### GOAL

What

It Means

Why

#### **CLEAN ELECTRICITY**

100% Clean Electricity

**Enables Electrification** It Matters

How Measured Significantly Cleaner,

100% Of All Electricity Use From Clean Sources On A Net Annual Basis

#### REDUCED EMISSIONS

Clean Energy -> 80% **Emissions Reduction** 

Mitigate Climate Crisis And Public-Health Harm

Most Energy Use From Renewable Sources On An Hourly Basis (no offsets)

#### **CARBON NEUTRAL**

Long Term Sustainability

Achieve Long Term Operational Sustainability and Environmental Health

Resilient Operations With Zero Carbon Footprint On A Scope 3 Basis

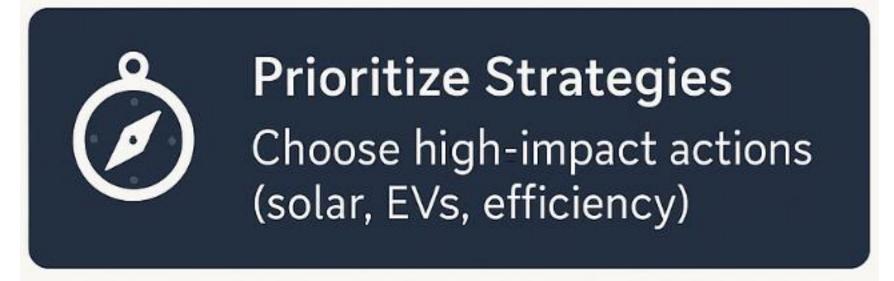
#### CARBON NEGATIVE

Restoration

Reduced Emissions Isn't Enough: Those Who Can Do More, Must Do More

Sequester More Carbon Than All Operations Emit, Net Generator Of Renewable Energy

Nature Positive (ecosystem) Focus Carbon Negative (energy) Focus





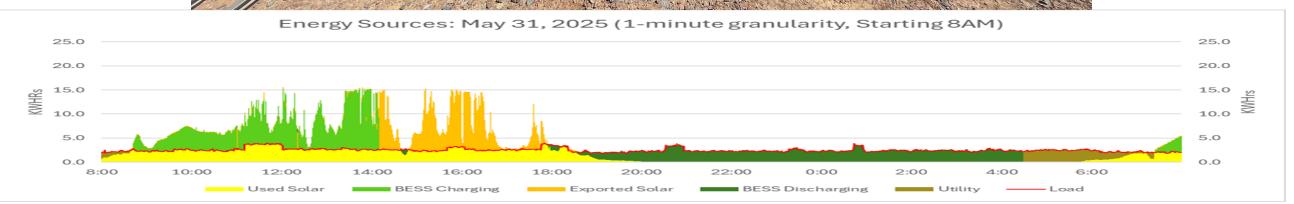




## Implement & Optimize

Deploy solar + storage, electrify buildings and fleet









### Track, Visualize, Refine

## Use dashboards and data to adaptively manage

