Getting Started with Climate Resilience

The Climate Toolkit Symposium
October 28, 2025

1:00-2:30 pm



Co-Founder & Managing Director

Al Carver-Kubik (he/him)

Program Officer, Grants & Research



Agenda

- 1. Introduction + Definitions: road to climate resiliency and sustainability
- 2. Organization Assessment Worksheet
- 3. Climate Resiliency Roadmap and Case Study

Learning Objectives:

- Establish a baseline organizational assessment.
- Understand what organization needs to move forward.
- Learn how to create a roadmap to climate resiliency.



Housekeeping

- 1. Introduce yourself to two people you do not know.
- 2. Trade business cards/LinkedIn.
- 3. Sit near your new friends you'll be talking to them in small groups later in the workshop!



Introduction

The road to sustainability and resiliency



Definitions

RESILIENCE: The ability to recover effectively and to successfully adapt to challenges through flexibility and adjustment to external and internal needs.

EXPOSURE: The presence of people, assets, and ecosystems in places where they could be adversely affected by hazards as well as the influence of the intensity and frequency of any given hazard or combination.

HAZARD: An event or condition that may cause injury, illness, or death to people or damage to assets. Natural hazards are often amplified by climate change and the degree of vulnerability to the hazard.

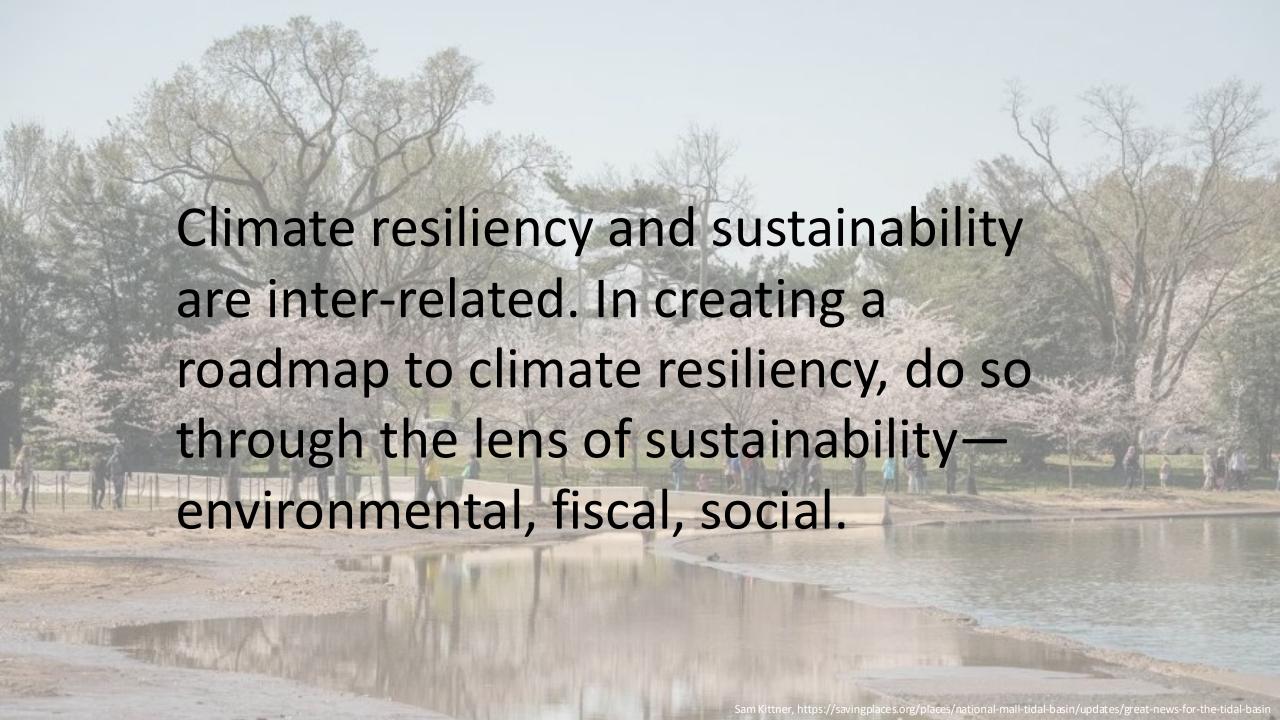
RISK: The potential for negative consequences where something of value is at stake. In the context of the assessment of climate impacts, the term risk is often used to refer to the potential for adverse consequences of a climate-related hazard.

VULNERABILITY: The susceptibility to hazards that encompasses exposure, sensitivity, potential impacts, and adaptive capacity.

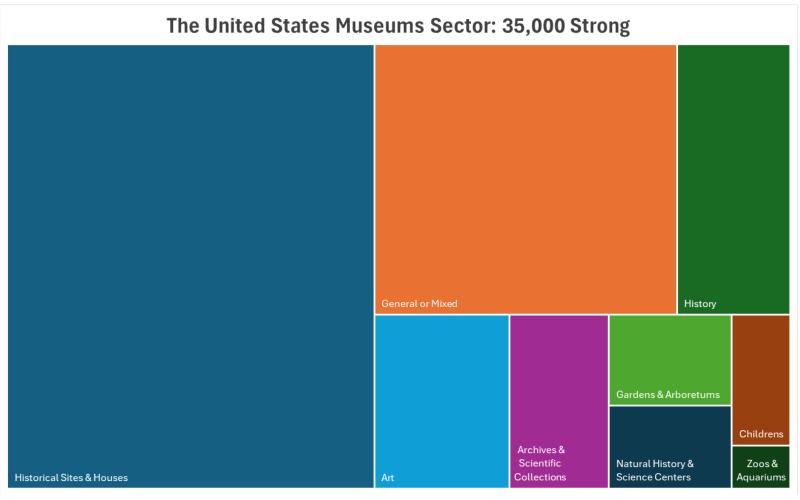
Risk = Hazard × Exposure × Vulnerability

Definitions adapted from the US Resilience Toolkit, https://toolkit.climate.gov/content/glossary.





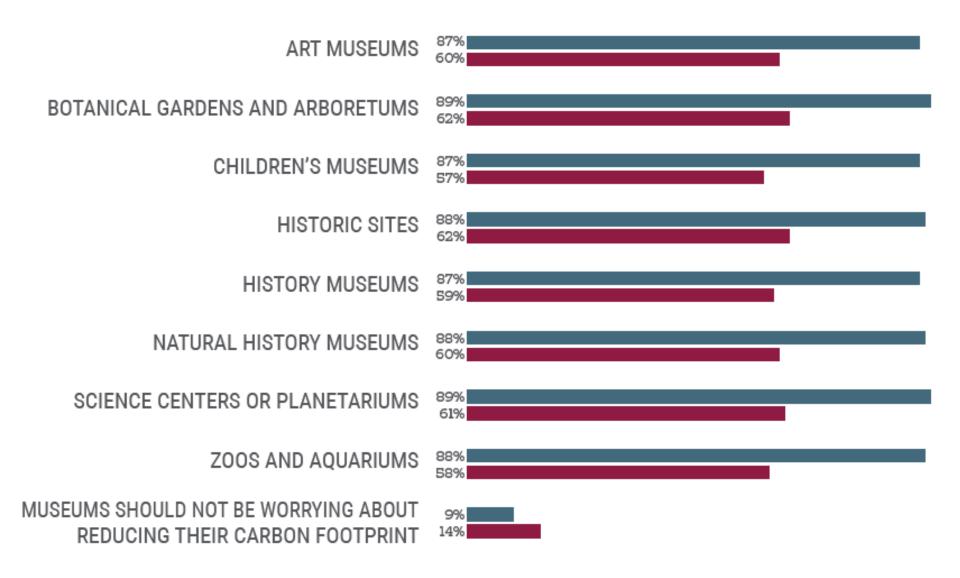
Acknowledgement + Dedication



- ✓ We acknowledge climate change is an existential threat to the cultural sector.
- ✓ Keep records of how climate change is affecting your institution/collections.
- ✓ Institutional dedication to making a climate resiliency and sustainability plan?
- ✓ Assemble a resiliency team and assign roles.



What types of museums should be working to reduce their carbon footprint and operate in more sustainable ways?

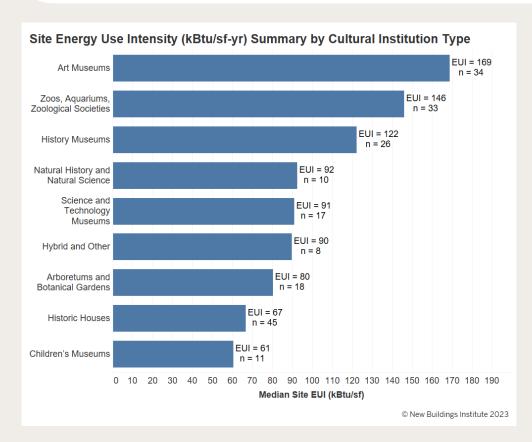


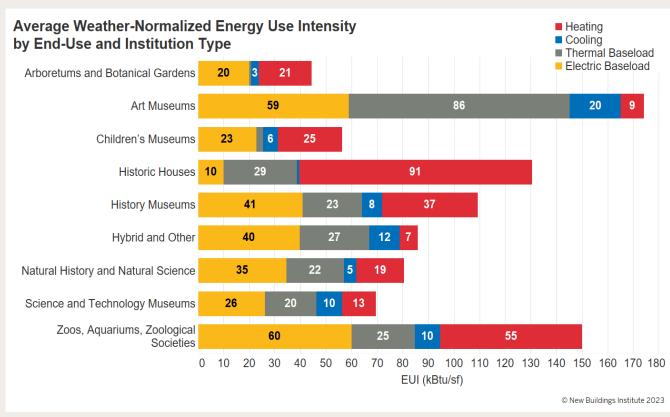






The research from Culture Over Carbon identified **art museums** as having the **highest energy use intensity** (EUI) out of eight other museum and cultural organization types, which **equates to higher energy costs and operational carbon emissions**.





Climate Resilience Resources for Cultural Heritage

Resilience.culturalheritage.org

Interactive Map Increase

Awareness of **Climate Risks**



Gain Knowledge

& Build Skills



Use Resources

Take Collaborative Action





Safeguard Cultural Heritage Together



Climate Resilience Strategy: Approach and Components

Introduction

Discovery & Design

Implement

Maintain & Share

- Executive Summary
- Introduction
- Methodology

Identify Team

- Conduct Baseline Assessments
- Identify
 Vulnerabilities and
 Risks
- Prioritize
 Resilience Focus
 Areas

Implementation

- Share + Communicate Plan
- Develop Annual Review Schedule
- Develop Appendices



The Climate Resilience Resources

1

Climate Resilience Strategy
Approach and Guide

4

Site-level Vulnerability Assessment Survey

2

8 Learning Modules and Exercises to Build Climate Resilience Strategy

5

Recommendations and templates for forming and sustaining Learning Groups

3

Hazard Risk Assessment Map with Site-level Reports 6

Examples of Climate
Resilience in Action from the
Learning Groups



Learning Modules

- 1. Introduction to Climate Change and Resilience
- 2. Understanding Vulnerabilities to Climate Change Impacts & Repercussions
- 3. Mapping Hazards and Risks
- 4. Assessing Vulnerabilities of Cultural Heritage to Climate Change Impacts and Related Events
- 5. Resilience Resources: Planning and Preparation
- 6. Developing Community Involvement
- 7. How Collaborations Build Resilience
- 8. Maintaining Resilience

Components

- Terms and Definitions
- Core Concepts and Approaches
- Activities
- Next Steps
- Resources for Further Study



Build Resilience as a Community: Learning Groups

PUERTO RICO









NEW MEXICO









Organization Assessment Worksheet



Climate Resilience Strategy: Approach and Components

Introduction

- Executive Summary
- Introduction
- Methodology

Discovery & Design

- Identify Team
- Conduct Baseline Assessments
- Identify Vulnerabilities and Risks
- Prioritize
 resilience focus
 areas and identify
 action items

Implement

Execute resilience action items

Maintain & Share

- Share + Communicate Plan
- Develop Annual Review Schedule
- Develop Appendices



Complete Organization Assessment Worksheet 5 mins







Community Hub

Library

Community
Development

Entrepreneurship

Historical Archive

Ethical Behavior



Purpose

1. Team Building

Internal staff

Board

External stakeholders

- ✓ College students and faculty
- ✓ Private individuals
- ✓ Government officials
- ✓ Book authors
- ✓ School students
- ✓ Other cultural institutions



Discussion 3–5 mins

Who has bought in to climate work? Who has not? What do you need to do to secure buy-in?



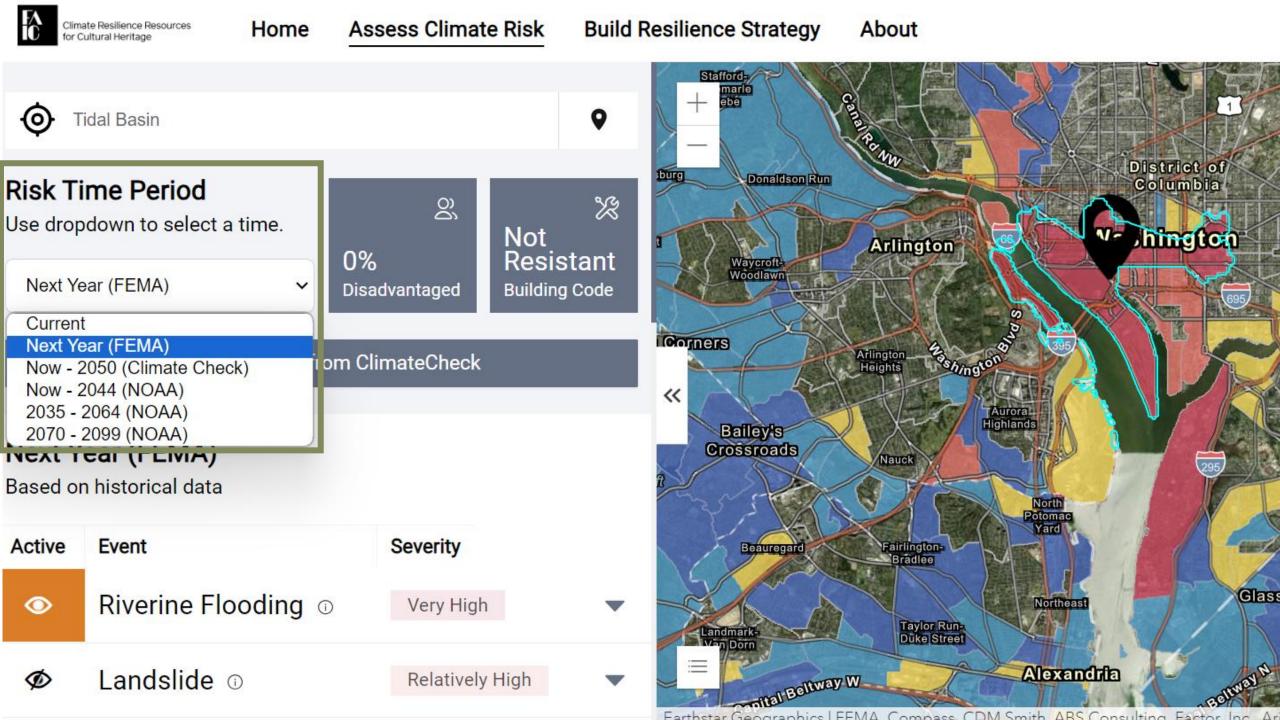
2. Baseline Assessments: Climate

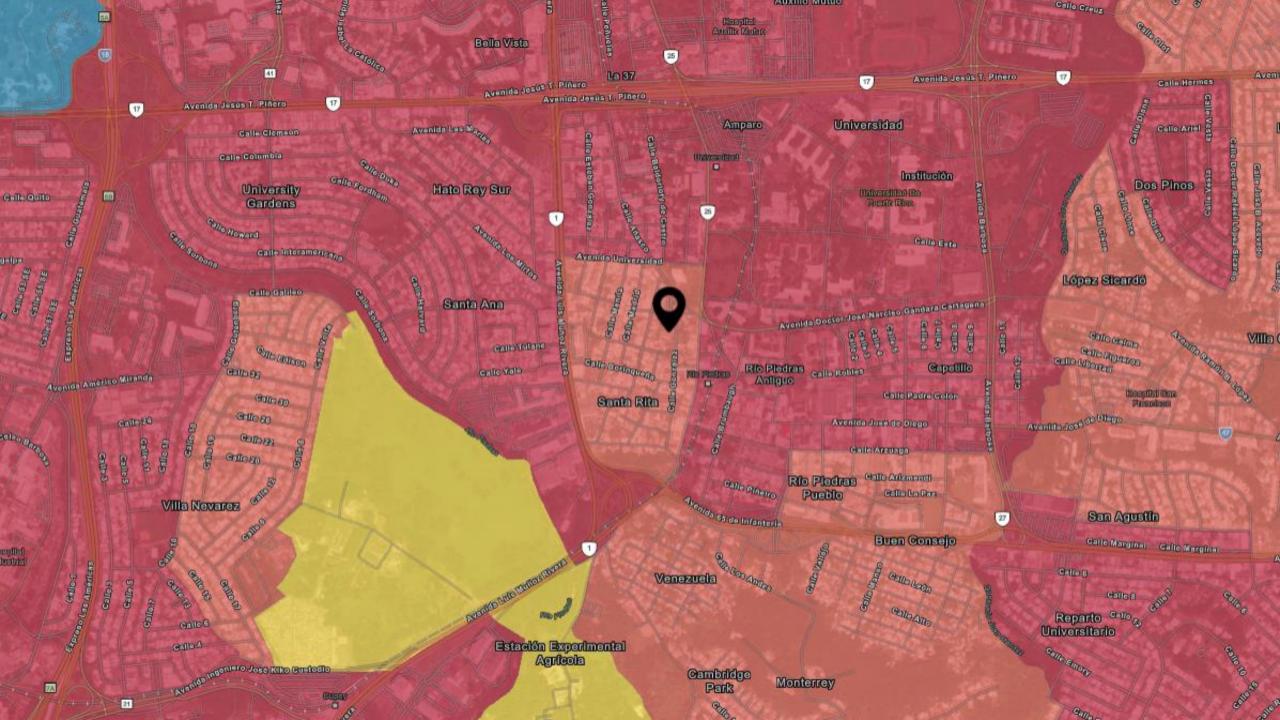
A. Identify climate risks impacting institution and community.

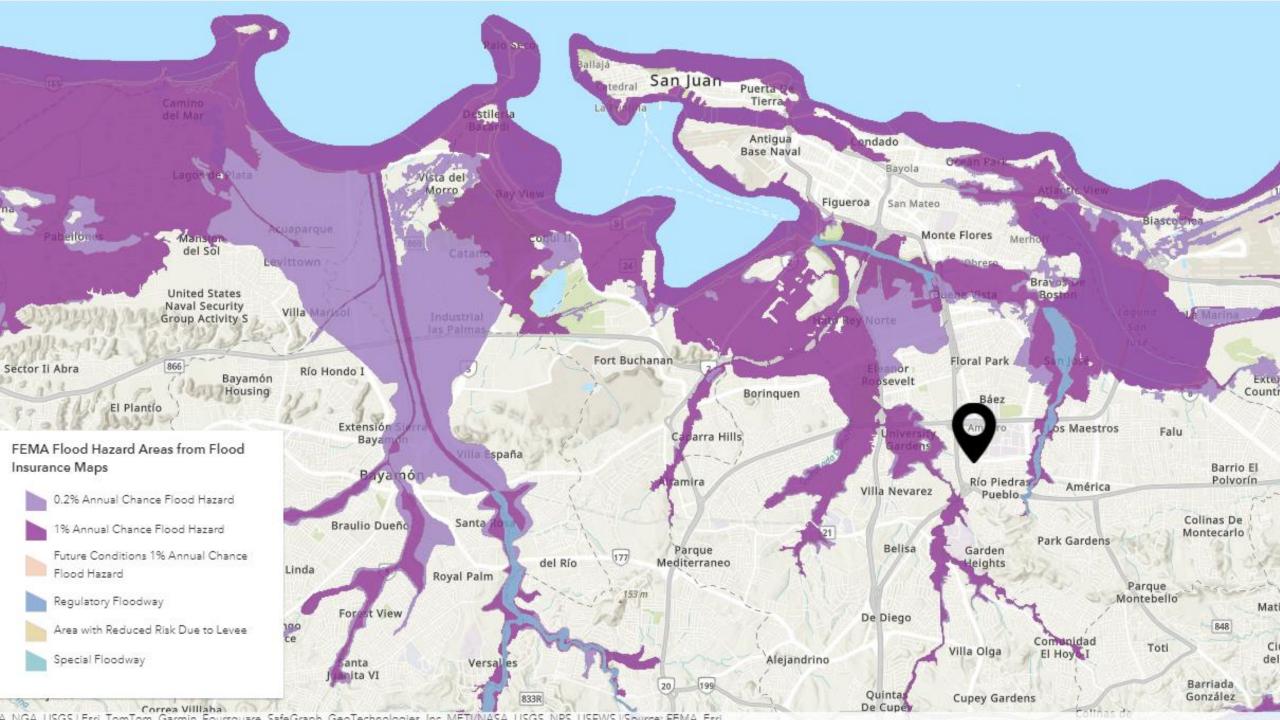
B. Identify local and regional climate/resilience/ sustainability assessments, plans.

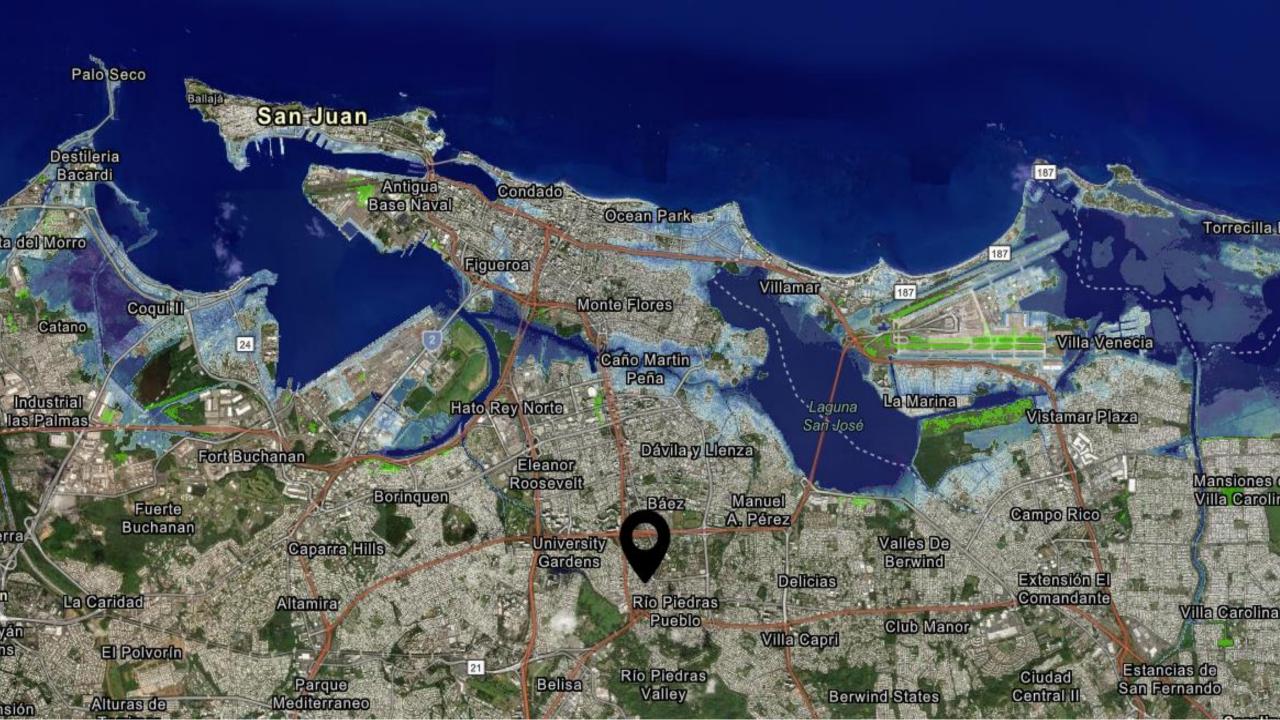
C. Engage in community: risks, vulnerability, support orgs.











Other resources

- USDA Plant Hardiness Zone Map
- Climate Assessment Tool, Botanic Gardens Conservation International
- Landscape Succession for 'Climate Ready' Botanic Gardens: A Landscape Succession Toolkit
- Plants and Climate Change Education
- Zoo and Aquarium All Hazards Partnership



Discussion 5 mins

Have you evaluated your climate risks? What are they? If not, what do you think they are?



3. Baseline Assessments: Institution + Community

A. Institutional and/or collections assessment

B. Site Assessment

C. Community



A. Climate Risk Vulnerability Assessment



Climate Risk Vulnerability Assessment Tool for Cultural Heritage

as adapted from the Heritage Preservation/Foundation for Advancement In Conservation RISK EVALUATION AND PLANNING PROGRAM

Vulnerability Prioritization Worksheet: Key

Likelihood of Hazard	Risk of Damage	Vulnerability Rating	Comments
1 = Very Low	1 = No damage from climate impacts	The higher the number,	Note information about previous occurrences, response times, or additional insights.
2 = Relatively Low 3 = Relatively Moderate		the higher the risk	
4 = Relatively High 5 = Very High	2 = Slight (minor damage or slow-onset damage requiring in-house adaptations; operations continue to function; small monetary investment)	Ratings of 16-25 will fill with red	
		Ratings of 6-15 will fill with yellow	
	3 = Moderate (damage requiring extra labor; operations may need to be suspended; moderate monetary investment to return to regular operations)	Ratings of 1-5 will fill with green	
	4 = Severe (damage requiring outside services and vendors; temporary suspension of operations; significant monetary investment)		
	5 = Very severe (damage resulting in total loss of item/building/function/character; indefinite closure of institution)		





Holdings

- Government records
- Personal papers
- Art pieces
- Memorabilia
- Newspapers and magazines
- Photos
- Audiovisual materials

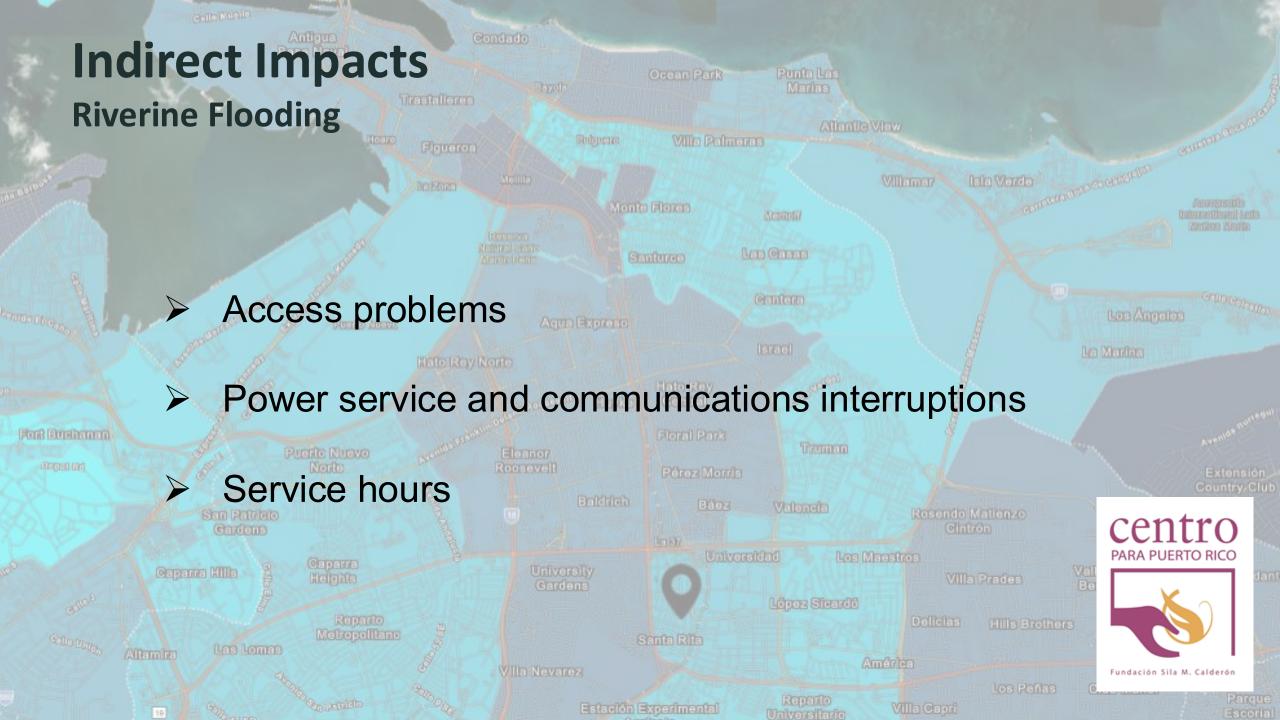


Direct Impacts

Hurricanes and Storms, Precipitation + Wind, High Heat + Drought

- Structural damage
- Loss of power
- Wind & water damage to the collection and building
- Humidity/condensation/mold
- > A/C working at full capacity or overtime
- A lot of temperature fluctuations
- Problems with water service and cistern capacity
- Problems with access and service hours





2c.	coastal flooding	1	x	1	equals	1	Consider both the force of water and the effects of saturation on buildings and materials. When water is present in great amounts it impedes travel and access, and carries damaging debris, sometimes with force. The water will carry harmful toxins and pollutants, and may require hazardous waste management and prolonged closure until cleanup is complete. It may disrupt utilities or require shut-downs in service. Prolonged exposure to water or residual moisture drives higher relative humidity, encourages mold growth, mechanically damages materials (whether the beams and walls of a building or the surfaces and components of an object).	Coastal flooding would not affect the building or sorrounding communities, according to the maps. However, access to the area may be affected and it may also disrupt water supply for some time. The scoring only takes to consideration direct impact to the building and vecinity.
2d.	drought	4	х	3	equals	12	Prolonged low relative humidity dries out objects and structures, damaging collections, buildings, roads and sidewalks. Water use restrictions or lack of water may lead to landscape die-off that increases the risk of wildfire. Parched land cannot absorb rainfall as easily and is at risk of surface and riverine flooding.	
2e.	earthquake	2	Х	5	equals	10		
2f.	flash flood	3	Х	2	equals	6	Water incursions arise from rising from the water tables, spilling in as surface water, driven in by wind, or leaking in through roofs where water cannot escape through gutters and	Low probability to affect the building, but may affect surrounding areas and access to it.
2g.	flooding below ground level or below the water table	?	Х		equals	0	downspouts. The impacts are can be both immediate and longer term, including structural damage and weakening, electronic systems destruction, and mold growth on surfaces and in	Not sure. Will have to do more research.
2h.		1	Х	3	equals	3	The phsycial impact of hail storms is particularly damaging to art, landscapes, vehicles, lighting, and solar panels outside during a storm event.	
2i.	heat wave	4	х	4	equals	16	Extreme or prolonged hotter-than-expected temperatures demand more cooling than a system may be prepared for: mechanicals may not be sized for such capacity, durable for extended demand. And energy sources - electricity or delivered fuel - may not last. Dehumidifcation systems may struggle to keep up with higher humidity common with some extreme heat events.	
2j.	heavy snow	0	х	0	equals	0	Consider implications of snow weight on buildings, sculpture, monuments and landscape components; impact and abrasion of hail as well; and disruption of transportation, access and utilities. Consider delayed impacts of snow melt causing flooding.	
2k.	hurricane	5	X	5	equals	25	Similar to flooding and water leak hazards	
21.	ice storm	0	Х	0	equals	0	Consider implications of the weight of ice on wires, buildings, sculpture, monuments and landscape components; and disruption of transportation, access and utilities.	
2m.	land/mud slide	1	x	2	equals	2	Dislocation of land can carry, bury or crush buildings, vehicles and debris. It can damage and destroy infrastructure, restricting access and interfering with utilities. The damage to a structure or mechanicals can render a building unsafe or unusable. The material contains pollutants and debris. Removal is difficult when equipment, access and dumping locations are not available. Melting permafrost, lowered water tables, and shifted land can weaken or permanently dislodge foundations and structural components for buildings, roads and utilities. Cracks in buildings, walks, roads, and foundations weaken the structure, and invite moisture that damages the component or allows unwanted moisture and humidity.	Low probability to affect the building, but may affect surrounding areas and access to it.
2n.	lightning strike	2	X	3	equals	6		It would be a problem if lightning disrupts power supply.
20.	riverine flooding	3	х	2	equals	6	Rivers rise rapidly even far from the storm event, breaching dams and levees, overtopping banks, and overwhelming bridges and other structures. The force of the water can wash out roads and utilities, and physically damange or move landscape features, outdoor installations, and buildings.	Low probability to affect the building, but may affect surrounding areas and access to it.
2p.	strong wind or tornado	2	х	3	equals	6	The force of wind - in a tornado, a mircoburst, a windshear event, or prolonged high winds due to weather movements - can knock down trees and infrastructure that interrupt power, communications and water supplies while also damaging and destroying buildlings through direct impact or airborne materials.	
2 q.	tidal, tsunami, or other unusual water phenomena	3	Х	2	equals	6	Water incursions from rising from the water tables due to higher high tides, or from storm surges can reach farther inland that is common. Salt water and debris will have short-term and long-term damage. Retreating water leaves behind contamination and detritus. Water trapped after tides retreat create lasting damage through moisture and humidity until it can be pumped out.	Low probability to affect the building, but may affect surrounding areas and access to it.

Discussion 5 mins

What parts/collections of your site are most vulnerable? Think about infrastructure, people, and collections.



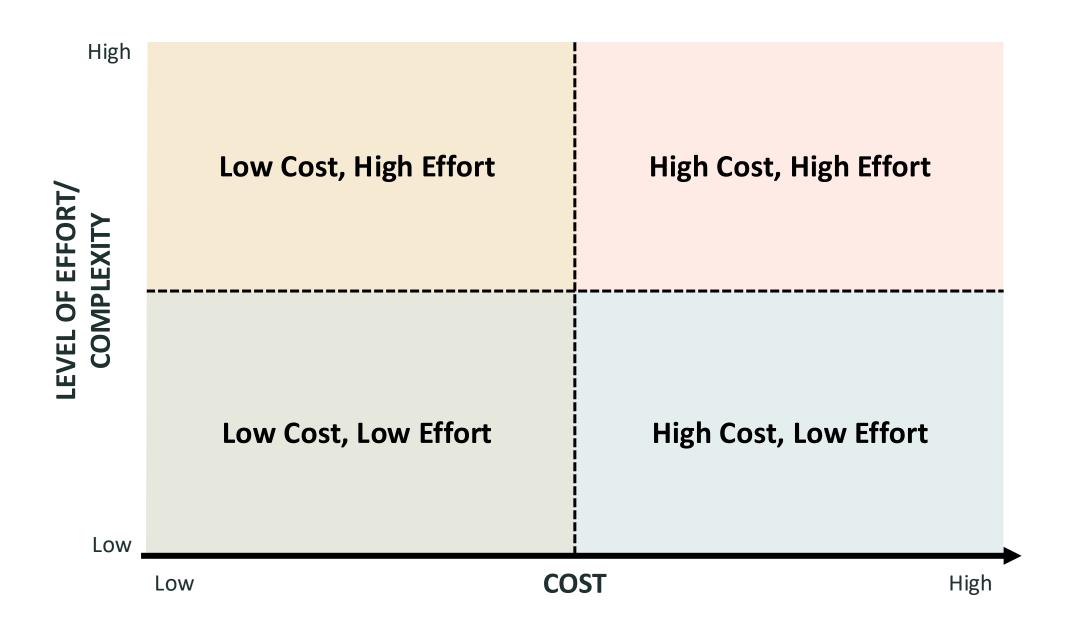
4. Planning

A. Prioritization matrix or roadmap

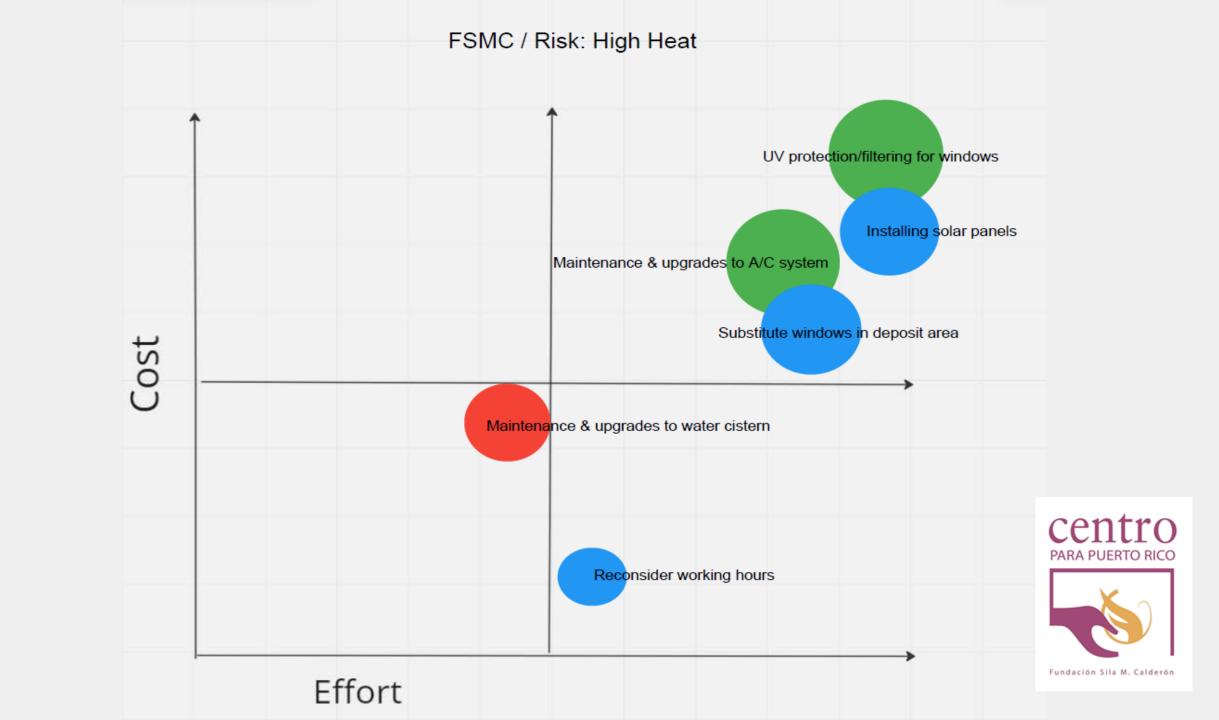
- B. Plans + Documentation
 - Climate risk documentation
 - ii. Strategic plan
 - iii. Climate action plan
 - iv. Emergency preparedness and response plan
 - v. All hazards contingency plan
 - vi. Plan biosecurity/disease plan



Prioritization Framework: Cost vs Level of Effort



FSMC / Risk: Stronger/more frequent hurricanes & storms Install solar panels Substitiute windows in deposit area Re-seal roof Check for window leaks & fix as necessary throughout the entire building Regular maintenance to diesel generator PARA PUERTO RICO Remove materials from floor Effort Fundación Sila M. Calderón



Resilience Strategy Foci

- Structure: Consider UV protection and reinforcement for windows
- Mechanical systems: Upgrade HVAC and water cistern
- Less reliance on electric grid: Consider solar for backup power
- Collections safety: Upgrade HVAC and acquire backup power to decrease R/TH fluctuations
- Community engagement: Leverage space as a safe gathering area to provide fresh water and power



Melbourne Gardens

Rising temperatures and decreased precipitation

- Water management:
 - collect, treat and distribute storm water from within and around the gardens.
 - Provide 100% of irrigation water from sustainable water sources
- Landscape Succession Strategy:
 - retain a similar diversity of species
 - transition the collection; 2036 at least 75% of the species are suitable for the climate in 2090
- Infrastructure:
 - improve to adapt to predicted higher temperatures and more climatic extremes





Monterey Bay Aquarium

Energy Usage

- Team Building
 - Sustainability Engagement Survey biennially
 - Sustainability campaign for staff
 - Working groups for emissions
- Assessments
 - Greenhouse gas inventory annually
- Implementation
 - Building improvements to increase energy efficiency
 - Eliminate reliance on fossil fuels





Cincinnati Zoo & Botanical Garden

Energy Usage

Assessments

- Energy audits and assessment of utilities
 - Community
- Community Solar Resiliency Program
 - Implementation
 - Solar arrays
 - Battery storage and microgrid





Discussion 5 mins

Choose a climate risk and think about actions you need to take to increase your resilience. How will you maintain biodiversity, collections, and your site long-term?

What are you already doing that can also support your community?



4. Planning

- B. Plans + Documentation
 - i. Climate risk documentation
 - ii. Strategic plan
 - iii. Climate action plan
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Q&A



Climate Resilience Resources for Cultural Heritage Resilience.culturalheritage.org

Gain Knowledge & Build Skills



Increase Awareness of **Climate Risks**



Use Resources

Take Collaborative Action





Safeguard Cultural Heritage Together



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